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Executive summary

School counselors play a foundational role in student success. They are the unsung heroes who help students progress through middle school, high school, and into successful postsecondary pathways. They are also shouldering everheavier caseloads, managing increasing administrative demands, grappling with learning losses, managing mental health concerns, and being asked to do more with less.

This report shines a light on the modern challenges counselors face, including what's working, what's not, and what needs to change. We bring in the voice of counselors to reveal best practices being used to help students succeed. We conclude with recommendations to help schools, policy makers and stakeholders empower counselors to help students succeed in school, career, and life.

Key findings



High caseloads: More than 56% of counselors surveyed manage caseloads of 300 to 400+ students, far exceeding the American School Counselor Association's (ASCA) recommended ratio of 250:1.¹ This overload forces counselors to prioritize immediate crises over proactive planning and career exploration and reduces the impact they can have with students.



Mental health demands: With 73% of counselors identifying student mental health support as a top demand on their time, addressing mental health concerns has become one of their primary responsibilities. Yet, it is also one of the areas that many feel underprepared for.



Administrative burdens: 54% of respondents noted that a significant portion of their time is spent on compliance-related administrative tasks, detracting from meaningful student interactions.



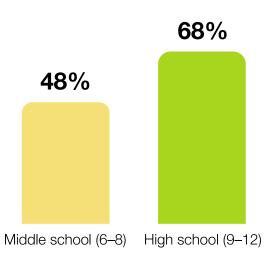
Need for personalized guidance: Nearly 90% of counselors reported that providing tailored guidance to students remains one of their greatest challenges, underscoring the need for additional counselors, better tools, and modernized resources.

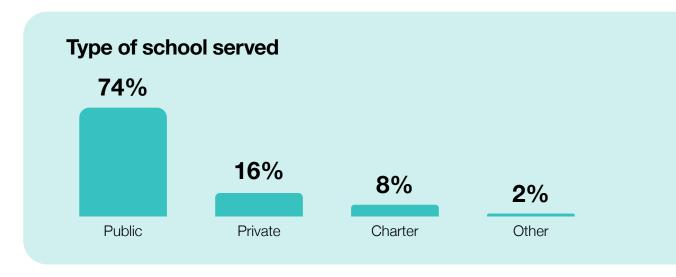


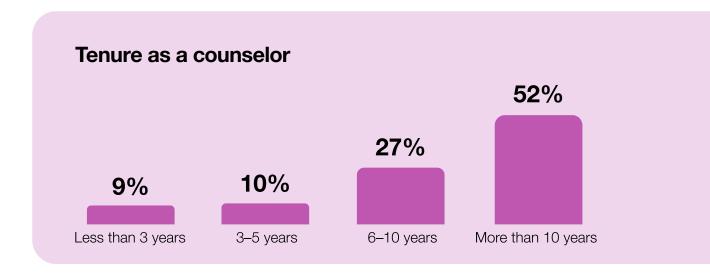
Research overview

This report uses proprietary data gathered by YouScience from more than 300 U.S.-based middle and high school counselors across both public (74%) and private (26%) schools. The survey explored questions about caseload sizing, challenges counselors face, and effective strategies for overcoming challenges. To encourage a broader discussion, respondents were also given the opportunity to provide open-ended comments and feedback.

Grade levels served









Top challenges facing counselors today

Counselors play a pivotal role in shaping students' academic and personal development, yet they are facing numerous challenges that hinder their ability to impact student success. Based on our research, we identified four key trends facing K-12 counselors:



Managing increasing caseloads without scaling resources



Grappling with student mental health needs



Increasing administrative and compliance requirements



Providing personalized guidance without personalized data





Managing increasing caseloads without scaling resources

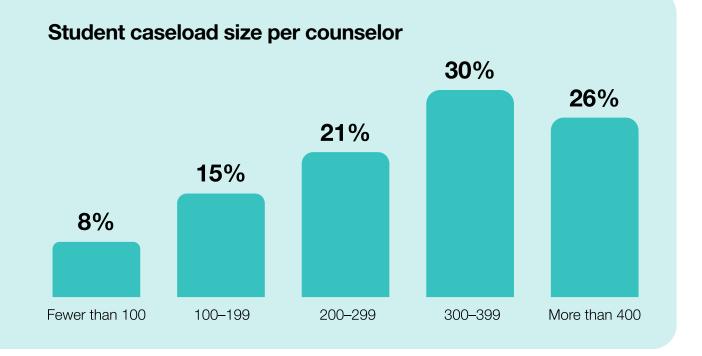
One of the most pressing challenges identified by counselors is managing an overwhelming number of students. More than 56% of survey respondents reported caseloads ranging from 300 to 400+ students per counselor, far exceeding the recommended ratio of 250:1 suggested by the ASCA.1 As counselors strive to guide students through some of the most important decisions in their lives, the increasing student-to-counselor ratio limits their ability to provide personalized support to each student.

counselors to lower the ratio. One to 400-plus is too many."

High caseloads force counselors to prioritize immediate crises and administrative tasks over proactive, long-term planning for students. This prevents many counselors from supporting students' broader developmental needs, emotional well-being, and preparing them for college and career success. It also forces them to adopt more group and classroom activities, which reduce personalization and impact.

As one counselor said, "We need more

Counselors play a vital role in guiding students toward their futures, yet many students still struggle to find direction. One high school senior shared,2 "I work at a fast-food job, so I'm just going to stick with that until I figure something out." Unfortunately, stories like this are common-75% of high school students report feeling unprepared to make college or career decisions after graduation.3 Effective change must not only reduce the studentto-counselor ratio but also include additional investments that enhance counselors' ability to support students.

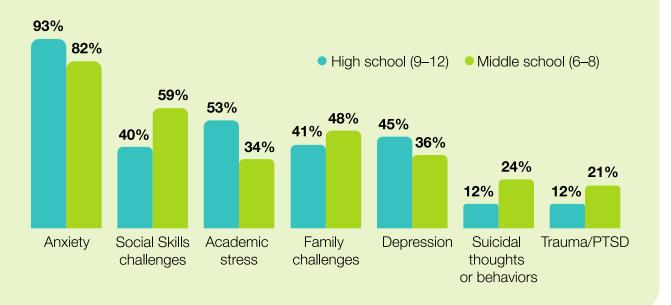




Grappling with student mental health needs

Counselors report being asked to support an increasingly diverse array of needs, including future planning and academic success. One of the most pressing challenges they are asked to support is mental health.⁴ According to the Centers for Disease Control and Prevention's most recent Youth Risk Behavior Survey, more than 40% of high school students reported experiencing "persistent feelings of sadness or hopelessness."

Top mental health challenges by grade level



73% of respondents stated that supporting student mental health is a top concern and an increasing part of their role. Mental health issues require more personalized support, but the combination of high caseloads and limited resources makes this difficult. One counselor remarked, "There isn't enough time in the day to do all the district required 'initiatives' and meet with students thoughtfully while also addressing trauma and responsive needs."





Increasing administrative and compliance requirements

Time-consuming administrative and compliance requirements are an additional drain on time and resources. When asked about their daily responsibilities, 54% of counselors stated that a significant portion of their time is consumed by administrative tasks.

While these tasks are required by administration, legislative bodies, and other governing organizations, too many detract from the time and energy needed to engage in meaningful ways with students.

As one counselor stated, "High-need mental health and secretarial tasks often consume our day. This leaves little time for college or career counseling at the middle school level." 54%

of counselors stated that a significant portion of their time is consumed by administrative tasks





quidance to

each student

Providing personalized guidance without personalized data

Survey respondents expressed growing concern about their ability to provide personalized guidance, with 89% of middle school counselors and 86% of high school counselors identifying it as a top issue.

Top caseload concerns • High school (9–12) • Middle school (6–8) • High school (9–12) • Middle school (6–8) • Providing personalized Limited quality Identifying students Supporting college

who need help

the most

time with

students

This concern is understandable. Counselors are trained to offer individualized support tailored to each student's unique circumstances. It is one of their primary job requirements and also a key reason many enter the profession. When they are unable to fulfill this responsibility, two major challenges arise:

- Counselor morale and retention: A lack of time for meaningful student interactions diminishes job satisfaction, leading to burnout and, in many cases, driving counselors out of the field.
- 2. Student impact: Limited counselor availability means students receive less guidance in choosing career paths that align with their aptitudes, interests, and skills. They also miss opportunities to develop essential soft skills and access resources for higher education or vocational training.

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and career readiness

at scale

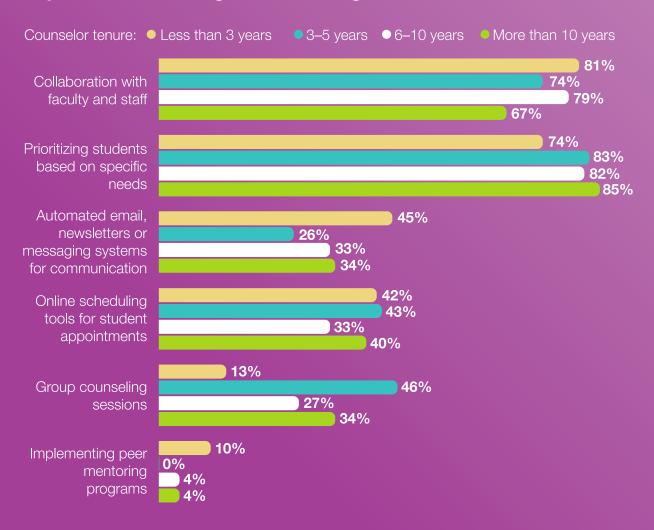


Is there a path forward?

The challenges surfaced here are solvable. The counselors we surveyed shared their strategies for how they manage many of these challenges today. This is shown in the chart on the right.

These strategies demonstrate the resourcefulness of today's counselors as they work to enable student success. However, these strategies also highlight the challenge of scale facing counselors as they strive to help all students.

Top caseload management strategies





Role of technology in enabling counselor success

Solving these challenges requires collaboration between educational leaders, policy makers, industry partners, and communities. Equally important is the role of technology. Technology should not just manage administrative tasks, but free counselors to focus on what matters: working with students. At YouScience, we are committed to making this possible.

For example, YouScience® Brightpath is the only aptitude-powered college and career readiness platform designed for education compliance and maximizing student success outcomes. It is designed to help counselors:

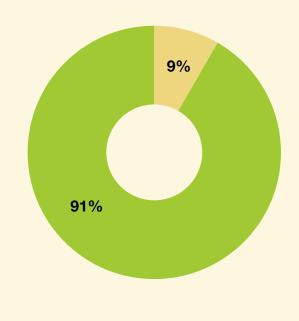
- Manage increasing caseloads and deliver compliance relief without compromising student success and impact
- Facilitate social and emotional help for many of the challenges facing students
- Provide scalable, personalized college and career guidance to students
- Access student data and insights in real-time

One counselor commented, "Having students take YouScience assessments has been the best thing for career exploration in my 19 years of counseling."

From the research YouScience conducted only 9% of counselors found interest surveys sufficient for providing students the personalized tools for self discovery. An overwhelming majority of counselors (91%) saw the need for aptitude tests to guide students so they see the connection between their unique abilities and future opportunities.

Counselors agree that aptitudes are key to better guidance

- Interest or personality survey only
- Aptitude assesments



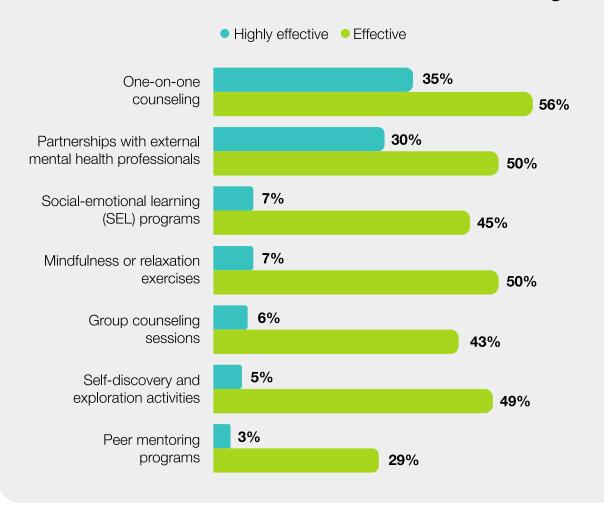


Most counselors (91%) said that one-on-one counseling is an effective way to address mental health challenges. But high caseloads and time constraints limit counselors' abilities to quickly move beyond the superficial to more transformative, one-on-one conversations.

Here, digital platforms with aptitude and interest tools can help. They can provide personalized insights for better guidance conversations in shorter bursts, something that is critical for today's counseling realities. It also helps when students share this data with parents or guardians, which ensures parental involvement and encouragement in critical decisions happen outside of school.

Brightpath helps counselors monitor student progress over time, ensuring ongoing support adapts to each student's evolving needs. This combination of personalization and efficiency fosters stronger relationships and more meaningful outcomes for students and counselors alike.

Counselor-rated effectiveness of mental health strategies





10 ways to enable counseling success

Across the country, school counselors are working tirelessly to meet the needs of their students. With rising caseloads and increasing demands, many feel stretched too thin to make the impact they know they can.

To address the challenges counselors face and enhance their ability to guide students effectively, we recommend the following actionable strategies:

- 1. Utilize digital career exploration platforms that use aptitudes and interest surveys as the foundation to deliver personalized guidance.
- 2. Implement automated scheduling systems to streamline administrative tasks and free up time for meaningful student interactions.
- **3.** Engage school leadership and community organizations to share resources and responsibilities.
- **4. Advocate for policies** that lower caseloads and increase funding for mental health and career guidance programs.

- **5. Set boundaries** by focusing on short-term student support and referring complex mental health cases to outside professionals.
- **6. Maintain a toolkit** of ready-to-use worksheets and materials for efficient interventions.
- 7. Foster clear, consistent communication with students, parents, and teachers to build a support network.
- **8.** Address common issues through small groups or structured programs to reach more students.
- **9. Allocate budget** for purchasing technology solutions that help counselors maximize personalization and efficiency.
- **10. Prioritize counselors' well-being** to maintain effectiveness and prevent burnout.

Counselors can't do it all alone—but with the right tools, they don't have to. Empowering counselors with the right resources is one of the most important ways we can work together to create bright futures for every student.





About YouScience

YouScience® is the leading education technology company dedicated to empowering individuals with the data and credentials needed to succeed in school, career, and life. Its award-winning platform, Brightpath, is the only College & Career Readiness solution built for both compliance and impact—powered by scientifically backed aptitude discovery, industry-recognized certifications, and meaningful career connections.

By leveraging cutting-edge research, artificial intelligence, and industry collaboration, YouScience helps individuals uncover their unique talents, validate their skills, and connect with in-demand educational and career pathways.

YouScience is the preferred choice of individuals, parents, educators, and counselors to guide and support educational and career pathways, currently serving more than 11,600 educational institutions and millions of users nationwide.

To learn more about Brightpath, visit youscience.com/brightpath.





- 1. https://www.schoolcounselor.org/about-school-counseling/school-counselor-roles-ratios
- 2. https://www.youtube.com/embed/TdkCzVC5hkl?si=PZcPM6XwAvvPoixk?rel=0
- 3. https://www.youscience.com/resources/reports/post-graduation-readiness-report/
- 4. https://www.ascd.org/el/articles/what-i-heard-from-students-about-mental-health-and-what-helps

